

The new strategy focuses on solving market challenges

Less dependency, more growth and growth funding for Finland

1 New beginnings
startups

2 **Scaling** of the
most promising
tech startups in
Finland

3 New **industrial**
scale businesses

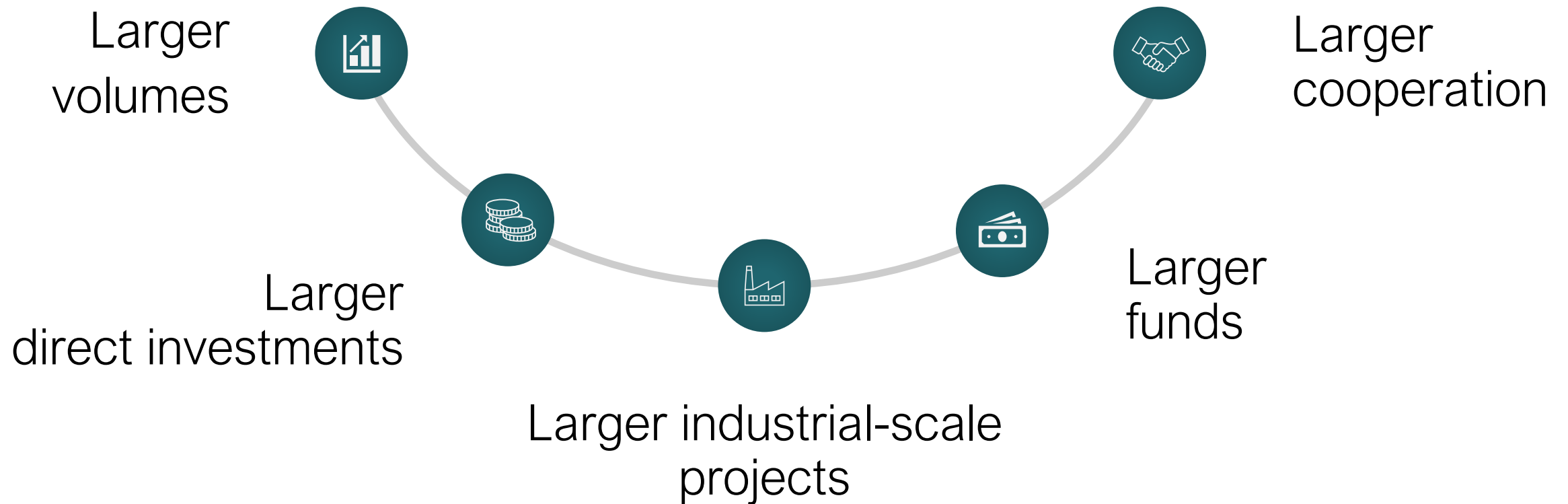
4 New, **larger**
domestic private
equity funds

5 Positive **economic**
cycle

A recipe for growth – The three pillars



A recipe for growth – Larger investments



A recipe for growth – New growth areas



Deep tech



Defence tech



Clean
economy



Health & Life
Science

A recipe for growth – Three ways to develop the market in addition to Tesi's own investments



Market knowledge



Networks



Sustainability